# NATIONAL EMPLOYMENT LAW CONFERENCE NIELG 2021

12 OCT VIRTUAL 9am 5pm

#### **Our Speakers**



Raja Vishnu Sivarajah Consultant IR Law Sdn Bhd



Chew Phye Keat Managing Partner, Raja, Darryl & Loh



Izzat Aziz
Director, Technology, Risk
& Cybersecurity, KPMG



Loredana Padurean
Assoc Dean, Asia School
of Business



**LySha Teh**Strategic Planning, Executive
Board Office, PwC Malaysia



**Usha Devi** #yourHRpartner



**Thila Suppiah**HR Practitioner

#### **Our Panelists**



Zamir Hamdy Head of IR, ASTRO Malaysia



**Syukri Sudari**Chief People Officer,
Affin Bank Group



Nadiah Tan Abdullah Chief Human Resources Officer SP Setia Berhad



Grace Chan
Former Senior GM,
Group HR &
Administration,
Berjaya Corporation

# WFH 101 Surge in Remote Work

COVID-19 compels companies en masse to adopt remote working. This seems, at first sight, to be quite easy and doable, but there are also many signals that productivity and work-life balance are coming under pressure. It will only be a real success if companies tackling start remote working structurally. It is not advised to take a wait-and-see approach, because almost 2 years into this pandemic it looks like remote working is here to stay.

National This the virtual year, **Employment** Conference will Law continue to together the HR bring in community and engage a knowledge sharing discourse on the latest trends, technologies, and best practices in managing remote working speaking line-up from of our experienced HR & IR professionals.



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## **Day 1** 12 Oct



**Thila Suppiah**HR Practitioner

Session 1: It Takes Two to Tango - Keeping Employees Engaged in a Remote Environment

Time: 09:00 am - 10:30 am

The reason why employee engagement is now a more pertinent issue than ever is because of the new working styles we find ourselves in with so many of us either choosing to work from home or on a rotational basis of remote working. For most of us, remote working is the response we have come up with for maintaining organisational preservation in the face of a pandemic-caused economic recession. Maintaining company culture and building synergies doesn't stop just because the workplace is now virtual. HR executives must be agile enough to adapt to new circumstances and opportunities to engage employees. So, what are the steps that can help keep employees engaged while they work from home during the COVID-19 pandemic?

#### **Key Takeaway:**

- How do you keep employees focused and engaged from a distance?
- How would employees want to be rewarded in these remote scenarios?
- Should employer augment/leverage their L&D with e-learning, AI or gamification?



Michelle Lee
Talent & Transformation
Leader (Human Capital)



**LySha Teh**Strategic Planning, Executive
Board Office, PwC Malaysia

Session 2 : The Shift in Performance Management Due to Remote Working - How to Measure and Manage Performance Remotely.

Time: 10:30 am - 12:00 pm

Companies with remote workers are generally concerned about productivity from two angles. Some employers wonder "are they working at all?" while others are more concerned with "are they working efficiently? Before a company establishes how to track and measures a workers' performance, it should identify what needs to be measured. Choosing the most impactful and qualitative metrics is key.

#### **Key Takeaway:**

- How to set and communicate clear goals and deadlines in the same way with workers in a physical workspace?
- How to evaluate output instead of time worked?
- What should employers keep in mind while revising the performance framework for their remote employees?



**Usha Devi**#yourHRpartner

Session 3: Adjusting to Changing Work Realities – Morale, Mental Health, and Burnout in Remote Teams

Time: 02:00 pm - 03:30 pm

Employees daily living routines have been disrupted, which may cause added stress, tension, physical and mental strain. The situation is aggravated during mandatory and prolonged WFH implementations when lockdowns prevent people from going out and social life is limited. The worry and stress of "work without end" are increasing and this session will discuss more about it in response to separating paid work and personal life. Studies have indicated that being unable to interact with friends and isolation from colleagues are key disadvantages in a WFH environment.

#### **Key Takeaway:**

- Promoting health and well-being whilst being supportive and understanding
- What strategies can employers put in place to support mental health in the workplace both for remote and office-based employees?

• Setting clear expectations of work hours and empowering employees to set boundaries on work schedule.

• Is there another way to manage mental health absence? Can employers take a different and proactive approach to managing a return to work?



**Izzat Aziz**Director, Technology, Risk and Cybersecurity, KPMG

#### Session 4: Data Protection and Technology Control Alignment to WFH Arrangement

Time: 03:30 pm - 05:00 pm

Remote work certainly has its challenges when it comes to data security. In Malaysia, a report from Cisco's Future of secure remote work revealed that 62% of organisations had experienced a 25% or more jump in cyber threats or alerts since the start of the pandemic. While the use of technology has enabled and facilitated WFH, it also presents higher risks of cyberattacks and confidentiality breaches. Safe WFH processes are essential, especially if workers are using their personal laptops or devices to perform official duties and connect to the company network. Some companies have an existing data protection, confidentiality, and security policy for this purpose.

#### Key Takeaway:

- Are your workers being aware of the company data protection policy?
- A perspective from from technology measures, corporate/end-user controls and cybersecurity protections





# **Day 2 13 Oct**



Raja Vishnu Sivarajah

Principal Consultant IR Law Sdn Bhd



Time: 09:00 am - 10:30 am

You might already be familiar with the cases of "Edi Rejang" and Caryn Yean losing their jobs over silly things they said that went viral on social media. While the things they did were wrong and can be punished by law, this was all done outside of their jobs. This session will look at social media in the workplace from a legal standpoint and how to avoid unfair dismissal concerning dangers of posting on social media, even when posts are made using private accounts or from home.

Employers need to be careful when deciding whether to dismiss an employee for their posts on social media. Negative posts that relate to an employee's employment will not automatically mean that an employer has a valid reason for dismissal. While disloyalty in recommending one employer over another may not establish a valid reason for dismissal, could it still justify disciplinary action?

#### Key Takeaway:

- Do employers have a right to fire them over social media posts in the first place?
- Investigation procedures concerning to social media post.
- How do you stop employees from using social media at work?



Chew Phye Keat

Managing Partner Raja, Darryl & Loh

#### Session 6: Trade Secrets and Intellectual Property in Remote Employment

Time: 10:30 am - 12:00 pm

As more employees continue to work from home on a sustained basis, there is a heightened risk of trade secrets or confidential information leaking or being misused. It is important for businesses to understand the protection afforded at law in respect of their information and to consider ways to ensure it is protected. We look at some of these issues.

#### **Key Takeaway:**

- Intellectual property rights in the workplace
- What is an employée intellectual property agreement?
- What if there is no employee intellectual property agreement?
- What rights do employees have to intellectual property in the workplace?
- Can an Employee Own Intellectual Property?



Prof Loredana Padurean

Assoc Dean, Asia School of Business

#### Session 7: The Smart and Sharp Remote and Hybrid Work culture

Time: 02: 00 pm - 03: 30 pm

It is not that company culture somehow goes away in a remote or hybrid context. Cultural beliefs and norms are still being created and reinforced, but they are not being guided by systems and routines that were previously established in the office. This is not about incremental change — it requires recognizing that culture is evolving despite being remote and that organizations need to invest a substantial amount of time and energy into keeping their cultures on track or steering them in new directions. In other words, it's time for managers to rethink how culture is passed on in a world of remote work.

#### Key Takeaway:

- Common challenges of remote work
- Structured check-ins Tips and Ideas
- What are the multiple communication options (and establishing norms for each)?



Moderator

Zamir Hamdy Hamdan

Head of IR, ASTRO Malaysia

### Session 8 : Panel Discussion - Should Working From Home or Hybrid Working Continue After COVID-19? Time: 03: 30 pm - 05 : 00 pm



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Chief People Officer, Affin Bank Group



Nadiah Tan Abdullah

Chief Human Resources Officer SP Setia Berhad



Grace Chan

Former Senior General Manager, Group HR & Administration Berjaya Corporation

It is expected that Malaysia will be among the top 10 countries in Asia taking WFH initiative, with more companies implementing hybrid work by next year (2022) which might be extended into the next Malaysia Plan by looking into their potential and readiness to fully implement new work environments offered by a hybrid work structure.

This current situation provides unique insight into how well working from homework, and may play a vital role in future policies that reshape the current structure of working hours, possibly allowing for more flexibility

#### **Key Takeaway:**

- More companies will have the choice to telecommute permanently. What are the factors to consider?
- What are the pros and cons?
- Do you think it will likely become permanent?
- To ask each panellist, do you agree to make WFH permanent? Why?
- Health of employees and quality of work likely to suffer, do you agree?



# NELC 2021

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